

2024 Amendments to Acts 52 and 273: Regulatory Implementation and Industry Response

AGENDA

- 2025 Industry X-Ray
- 2024 Amendments: Industry Impact and Response
- Proposed Regulations: Capital, Activities, Unencumbered Assets, Staffing and Local Presence
- International Banking Landscape and New Business Models
- Regulatory and Supervisory Challenges
- Looking Ahead and Strategic Initiatives

2025 Industry X-Ray

a. Current licenses:

IBE's – Act 52-1989 – number of licenses Active and Active Pending Renewal -17

IFE's – Act 273-2012 – number of licenses Active and Active Pending Renewal - 36

b. Entities in Administrative Process or Liquidation Process:

Voluntary and Involuntary Liquidation – IBE's – 4 / IFE's - 10

Administrative Proceedings – IFE's - 2

c. Entities Liquidated or the license was Cancelled

IBE's - Liquidated or Cancelled between the 2024 and 2025 – 4

IFE's - Liquidated or Cancelled between the 2024 and 2025 – 7

d. Financial Situation

Total Deposits – IBE's(\$2,827,764,000) IFE's (\$826,727,000)

Total Assets – IBE's (\$77,366,940,000) and IFE's (\$1,303,101,000)

Total Equity – IBE's (\$5,207,550,000) and IFE's (\$350,128,000)

e. Capital Plans

Total number of capital plans submitted that met the requirements - 17

Total number of capital plans submitted but did not meet the requirements - 20

Total submitted - 37

Entities that met the capital requirements therefore did not submit plans - 14

f. Applications

In Process – One (1) application is in process to grant the Permit to Operate

Issued – One (1) IFE license was granted in 2024 and to date one (1) in 2025.

Denied - One (1) application was denied in 2024 and another in 2025.

Withdraw – One (1) application was withdrawn in 2025

2024 Amendments to Acts 52 and 273: Impact and Response

BACKGROUND, OBJECTIVES AND IMPACT ON CRITICAL ELEMENTS

- Emphasis on supervisory policy of requiring full transparency in business plans, financial reporting and compliance in operations
- Amendments sought to modernize and establish by law formal requirements for capital, employees, unencumbered assets, staffing, other areas
- OCFI supervisory policy placed greater emphasis on exams and attestations for license renewal process, and ensure responsiveness to findings
- Key role of independent assessments – ensure awareness and implementation of industry best practices
- OCFI acted on the urgent need for timely and effective intervention with weakened or non-compliant entities

IMPACT: INDUSTRY RESPONSE AND ENHANCED OCFI REVIEW PROCESS

- Industry Response and Pattern of Disciplined Interaction with the OCFI
- PRIBA Membership – Industry Awareness and Collaborative Education and Participation
- Impact on Review of Applications for New IFE Licenses and Renewals:
 - OCFI's First Line of Defense / Costs / Level of Review
- Impact on Potential Acquisitions: OCFI is neutral in dealings between parties, but new investors must conduct due diligence and provide comprehensive information for approval
- OCFI Rulings must be requested for incoming & existing companies to waive, temporarily postpone, or approve reduce new requirements (case by case) under the Laws
 - Minimum paid-in capital (\$10 million for depositaries)
 - *Staffing* and significant resources for office and operations in Puerto Rico
 - Yearly increase of unencumbered assets up to \$1.5 million (w/ expanded range of assets)

Proposed Regulation: Capital, Activities, Unencumbered Assets, Staffing, Compliance and Strong Local Presence

Status, final consideration process, and likely approval date

- > *Received comments on over 100 Items*
- > *Roundtable for discussion prior to final approval*

Key Themes:

- > Capital: Start-up, ratios
- > Permitted Activities & Express Prior Approvals
- > "Staffing" and scope of operational presence in Puerto Rico
- > Strong Governance: Independent Director required
- > Change of control – OCFI review of investors and business plans; due diligence to assess existing and potential liabilities of acquired entity
- > AML/BSA/OFAC compliance program to meet risk profile; processing “red flags” and SARs
- > Training of Directors and Staff

International Banking Landscape and New Business Models

- Fintechs – from the US, LATAM, Europe and Asia
 - Dual roles: Potential investors and service providers
 - Payment system providers (e.g. BaaS and SaaS agreements)
 - Affiliations to issue payment and credit cards
- Expansion of activities with digital assets
 - Custody - Act 273; potential rulings under Acts 273 and 52
 - Federal guidance: OCC IL 1183, developing discussions in agencies
 - Developments in federal law (Stablecoins and GENIUS Act)
- Precautionary considerations
 - Case-by-case evaluation: Legal scope of permissible activities must be coupled with sound execution
 - Required capital investment (sustained capability to hire and maintain experienced staff/IT resources)
 - Third Party Risk Management: Selection and monitoring of service providers and payment rails
 - Tailored AML/BSA/OFAC compliance program and record-keeping

International Banking Landscape and New Business Models

- Attractive Business Model: Adding a depository institution to group or network of providers
 - Advantages of an IFE:
 - Scope of activities – including deposit-taking
 - No requirement for FDIC insurance and regulation
 - US Dollar-based business and potential access to US payment system
 - Strong compliance environment
- Factors for consideration
 - Financial support for initial and on-going investments to account for growth
 - Strong IT and compliance systems capability
 - Need to understand global market and players
 - Must be aware of cross-border legal issues (i.e., regulatory requirements in host jurisdictions)

Regulatory and Supervisory Challenges for the OCFl

- a. Budget and personnel
- b. Emphasis on greater rigor in examinations and compliance monitoring
- c. Submitting a change of control without having performed the proper due diligence.
- d. Challenge of authorizing and monitoring new activities
 - Increase in the number of licenses and adapt to greater diversity of activities
- e. Access to the Federal Reserve Bank of New York (FRBNY)
 - i. Master Account
 - ii. Considerations on the regulatory environment of PR
 - iii. Experience with existing accounts and new applications
- f. Enforcement Authority of FinCEN
- g. Accreditation status in the CSBS
- h. Upcoming NMLRA of 2026 – PR in 2022 was portrayed as vulnerable

Looking Ahead and Strategic Initiatives

- Final approval and full implementation of the New Regulation
- Continue to evaluate changes required to adapt to new types of business and regulatory changes in US
- Impact of global developments and regulatory tendencies
- PRIBA Initiatives
- OCFI initiatives in its operations and IT systems
- Global Financial Center Index
- Invest PR
- Overall objectives: **Compliance/Sustainability/Value Creation**

Questions?
Thank you